

EMERGENCY SUPPORT FUNCTION #7**LOGISTICS MANAGEMENT and RESOURCE SUPPORT****ESF Coordinator:**

Tooele County Emergency Management

ESF Primary Agency:

Tooele County Clerk

ESF Support Agencies

All County Agencies, as required

Primary Points of Coordination and Associated Actions:

- A. ESF #1 (Transportation): Coordinate with ESF #11 in meeting requirements to transport supplies.
- B. ESF #3 (Public Works): Provide personnel and equipment to clear roads and transportation access routes into the disaster area.
- C. ESF #5 (Emergency Management): Provide and receive information and briefings, request and direct mission assignments, coordinate and track use of resources and receive consolidated SITREPS.
- D. ESF #13 (Law Enforcement): Provide personnel for security at warehouses and staging areas.
- E. ESF #15 (Public Information): Provide appropriate information regarding resources available and being used for disaster response with the Joint Information Center, Joint Information System and PIO.

I. INTRODUCTION

A. Purpose

The purpose of this ESF is to provide logistical and resource support to local agencies involved in delivering emergency response and recovery efforts for significant emergencies.

B. Scope

ESF #7 is responsible for:

1. providing direct and active support to emergency response and recovery efforts during the initial response phase and initial recovery phase following a disaster;
2. establishing a link between local, state and federal logistics management and resource support capabilities; and,
3. coordination on-scene incident logistics planning, management, and sustainment capability that utilize the resources of local, county or as may be needed, state and federal logistics partners, key public and private stakeholders, and nongovernmental organizations (NGOs) to meet the needs of incident victims and responders.

Support may include: relief supplies, space, office equipment, office supplies, telecommunications, contracting services, transportation services and personnel required to support immediate response activities. It also provides logistical support for requirements not specifically identified in other ESFs (e.g., stocks surplus to the needs of local government). This ESF also addresses the effort and activity necessary to evaluate, locate, obtain and provide essential material resources.

C. Policies

1. In accordance with assigned responsibilities and upon implementation of this ESF, logistical support will be provided to the affected area. Supplies and equipment will be provided from current county inventories as available. Supplies will not be stockpiled in anticipation of an incident.
2. All procurement will be made according to current county purchasing rules. County laws and regulations authorize other than “full and open competition” under any “situation of unusual and compelling urgency”. The County Clerk’ Office is the central procurement agency for county government.
3. ESF #7 will coordinate the provision of resources to assist county and local jurisdiction agencies involved in emergency operations and other ESFs with their emergency efforts to conduct response and recovery operations. The priorities for allocation of these assets are as follows:

- a. Supplies and equipment will be provided from current county stocks or surplus and, if necessary, from commercial sources. Each county agency is responsible for their resource requirements.
- b. Designated support agencies will furnish resources as required for this ESF. Support by these agencies will be terminated at the earliest practical time.
- c. Procurement will be made in accordance with current local, state and federal laws and regulations, which include emergency procedures under Utah statute.
- d. Procurement will be made in the most cost effective and practical manner.

II. SITUATION

1. All emergencies have an immediate impact on local resources and the potential for resource shortages must be planned for and resource procurement procedures must be established.
2. Significant emergencies or disasters will likely overwhelm the capabilities and exhaust the resources of local governments. This ESF will be activated to when it becomes necessary for the County to request state and federal resource assistance. State assistance will be coordinated from the Utah State Emergency Operations Center (EOC) by state/local agency representatives, volunteers and representatives of industry and private organizations.
3. Federal assistance will be coordinated through the Utah Division of Emergency Management (DEM).
4. Requests for outside resources will require the establishment of a resource typing protocol for personnel, teams, facilities, supplies, and major items of equipment available for assignment to or use during incidents.
5. The following assumptions have also been made:
 - a. State requirements will be met from resources outside the emergency/disaster area and local resources will be available to the state in support of response operations.
 - b. Resource staging area locations will be designated as needed. Appropriate local/state officials should mutually agree upon the use of selected sites and facilities.
 - c. Activation of intrastate and interstate mutual aid agreements will be coordinated by DEM.
 - d. Logistical resource support will be required for the immediate relief response.
 - e. Some resources of the state and local governments may not be available in the impacted area due to debris and destroyed buildings.
 - f. Logistical support to save lives will receive a first priority.
 - g. Acquisition of large amounts of resources may be done in accordance with an executive order, which would exempt normal procedures for purchasing.

III. CONCEPT OF OPERATIONS

1. The County EOC will be responsible for the coordination of state agency resource management activities.

2. Upon notification from the Emergency Management Director (EMD), primary and support agency representatives will be requested to report to the County EOC upon activation of this ESF, to coordinate respective departmental resource support activities. These actions may include:
 - a. Committing available resources;
 - b. Maintaining a list of available categories of resources;
 - c. Maintaining records of all expended resources such as equipment, materials, supplies and personnel hours; and
3. The County EOC will also initiate procurement actions for equipment and supplies not available through county agencies or mutual aid.
4. The following resources may be required during an emergency:
 - a. Heavy equipment: machinery for debris clearance, bulldozers, graders, backhoes, drag lines, small and large dump trucks and 4-wheel drive vehicles.
 - b. Specialized equipment: firefighting and rescue equipment, generators, water pumps, vacuum trucks and personal protective equipment.
 - c. Temporary shelters: American Red Cross shelters, hotels and motels, local public facilities (schools, parks and recreation areas, National Guard facilities) and private facilities (churches, clubs, private homes).
 - d. Food centers: wholesalers, supermarkets, grocery stores, frozen food lockers, restaurants and food banks.
 - e. Medical care: hospitals, clinics, veterinary facilities, pharmacies, ambulances and emergency medical services.
 - f. Fuel: State/county/local government fuel supplies, private/company owned service stations, local fuel suppliers and privately owned fuel supplies (large corporations, farmers, etc.)
 - g. Transportation: State/county/local government, public and private school and privately owned transportation.
 - h. Communications: state/county/local government systems, commercial and private/volunteer systems and networks.
5. The county will identify staging areas in or close to the impacted area. The EOC will coordinate staging and material handling.

IV. RESPONSIBILITIES

A. ESF Coordinator: Emergency Management

Emergency Management will:

1. Activate ESF #7 and activate the County EOC upon notification of an emergency, disaster, or major catastrophe within the county, or at the request of the State.

2. Coordinate all requests for state or federal assistance from the impacted county’s or local jurisdictions Emergency Operations Center.
3. Perform routine checks of available county resources and maintain an active list during the incident.
4. Identify, document and maintain operational procedures for local and county agencies in requesting emergency procurement of state or federal resources.
5. Identify the location of supplemental logistical support required by county agencies.

B. Primary Agency: Tooele County Clerk

The **Tooele County Clerk** is responsible for procurement of equipment, supplies and materials not available from other county sources.

C. Support Agencies

AGENCY	FUNCTIONS
County Health Department	Coordinate the procurement of medical supplies, equipment, facilities and personnel not available within the impacted area(s).
Emergency Management	Maintain a listing of resources available within the county/local communities. Listings and locations should include heavy equipment, normal maintenance equipment, normal stocks of materials and supplies, public and private, and other county/community resources.
Other County Agencies	Offer resource assistance and support to impacted and overwhelmed areas as requested and as available.

D. All tasked agencies should:

1. Maintain existing communication capability and follow established procedures for inter- and intra-agency and IC communications for daily and emergency field operations;
2. Each tasked organization is expected to provide its own logistical support ((food, water, emergency power, fuel, equipment/supplies replacement, etc.) during the initial phase (at least the first 24 hours) of response operations. Additional support should be obtained through the EOC, or the IC, as appropriate.
3. Plan and Schedule training and exercise.
4. Establish a procedure to identify damage to organizational resources and facilities and cost accounting of damages, for reporting to the EOC Finance Coordinators.
5. Ensure that organizational staff members in the EOC have authority to commit resources and set policies, or know the appropriate procedures for doing so.

6. If appropriate, establish a protocol for interfacing with State/Federal responders and coordinating centers.
7. Activate a control center to support and facilitate the organization/department's response activities.
8. Ensure 24 hour staffing in the EOC and control center, when requested by the EMD;
9. Maintain communication with appropriate Branch or Section Chiefs;
10. Keep appropriate ESF Coordinators in the EOC and JFO informed of status of operations at all times;
11. Maintain daily staff and equipment usage records and expense reports and provide to the financial officer in the field and/or EOC as appropriate. Request forms if not readily available; and,
12. Clean, repair and perform maintenance on all equipment, as required for daily use, and before returning to normal operations or to storage.

Salt Lake County EOP Example

Emergency Support Function #7 – Logistics Management and Resource Support Annex

ESF Coordinator: *Dick Chamberlain*
Todd Caldwell
Keith
Plagemann

Primary Agencies: **SLCo Contracts & Procurement**
Unified Fire Authority

Logistics County Liaison: **Mike Barrett**

- Support Agencies are contained throughout and at the end of this document

INTRODUCTION

Purpose

Emergency Support Function (ESF) #7 – Logistics Management and Resource Support, assists Salt Lake County Emergency Services and Salt Lake County Emergency Management by:

- Providing a comprehensive disaster logistics planning, management, and sustainment capability that harnesses the resources of Salt Lake County and their logistics partners, key public and private stakeholders, and nongovernmental organizations (NGOs) to meet the needs of disaster victims and responders; and
- Providing City, County and State governments that need resource support prior to, during, and/or after incidents requiring a coordinated County response.

Authorities

- Refer to the authorities listed in the Salt Lake County Emergency Operations Plan and emergency support function (ESF) annexes as appropriate.

Scope

ESF #7 provides centralized management for the role of the Logistics Coordinator and management of resource support requirements in support of Federal, State, County, and City governments.

Additionally the ESF #7 scope includes:

- Setting forth the framework for SLCO Contracts and Procurement and UFA Logistics to jointly manage a supply chain that provides a collaborative response for incidents requiring an integrated county-wide response capability.
- Establishing a link between the SLCO Contracts and Procurement and UFA Logistics.
- Resource Support Capabilities.
- Establishing a framework for the integration of internal and external logistics partners through increased collaboration in the planning, sourcing, acquisition, and utilization of resources.
- Accelerating communication among all service support elements in order to minimize recovery efforts in the impacted area and reestablish county and local self-sufficiency as rapidly as possible.

Logistics Management and Resource Support to Federal, State, County, and City governments consist of:

- ESF #7 providing:
 - Emergency relief supplies.
 - Facility space.
 - Office equipment.
 - Office supplies.
 - Telecommunications (in accordance with the Salt Lake County Policies for Telecommunications Support).
 - Contracting services.
 - Transportation / Fleet services.
 - Personnel required to support immediate response activities.
 - Support for requirements not specifically identified in other ESFs, including excess and surplus property.
 - Procuring and managing volunteers
 - Managing donations

Resource support may continue until the disposition of excess and surplus property, if any, is completed.

- ESF #7 Logistics provides a County-wide integrated process for the collaborative implementation of the logistics capability of County agencies, public- and private-sector partners, and NGOs.

The process is driven by three overarching principles:

- Integration of internal and external County disaster logistics partners.
- Collaboration between public- and private-sector partners and NGO stakeholders.
- Communication between all elements involved in the process from planning through execution, sustainment, and demobilization of response resources.

During response operations, acquisition of these resources will be supported by preexisting memorandums of understanding (MOUs), memorandums of agreement (MOAs), interagency agreements (IAAs), or through the execution of mission assignments between SLCO Contracts and Procurement and UFA Logistics.

This document:

- Identifies the components of the ESF #7 Logistics Management and Resource Support delivery structure.
- Provides an overview of Logistics Management and Resource Support roles and responsibilities.
- Provides a concept of operations for Logistics Management and Resource Support in support of the *National Response Framework (NRF)*.
- Describes SLCO Contracts and Procurement and UFA Logistics coordinate Logistics Management and Resource Support with other agencies; State, County, and City governments; and the private sector for incidents requiring County coordination.

Policies

The ESF #7 Logistics Management and Resource Support capability is maintained in support of the Emergency Operations Center (EOC). County-wide Resource Support capabilities are channeled through the EOC

The primary determination of supply and service requirements is made by operational elements at the County level working in concert with the affected jurisdiction/s. Requests for resources flow upward and are tracked at the EOC level. Existing County resources provide the primary source of personnel, equipment, materials, and supplies. Support that cannot be provided from County resources are secured through inter-local agreements, MOU's, direct procurement, or donations.

SLCO Contracts and Procurement and UFA Logistics are the primary agencies for Resource Support and together with the other support agencies furnish resources to help meet requirements to establish operations effectively at the county level. Such support is terminated at the earliest practical time.

All acquisition and procurement activities by ESF #7 are supported by written justification in accordance with current laws, policies and regulations, which, when necessary, authorize other than "full and open competition." All procurement actions, including those for multimodal transportation services, are made at the request of Logistics Management and are in accordance with Salt Lake County's statutory and administrative requirements, and use the appropriate fund

citation/reimbursement procedures. These procedures are described in County Wide Policies 7010, 7011, 7020, 7021, 7030, 7035; and Salt Lake County Ordinances 320, 322, 324, 328, and succeeding agreements.

CONCEPT OF OPERATIONS

General

ESF #7 activities are conducted primarily within the various organizational elements detailed in the Salt Lake County Emergency Operations Plan.

The ESF #7 Logistics adaptation of a supply chain management approach to managing the County logistics processes focuses the efforts of all partners and stakeholders of the end-to-end supply chain processes, beginning with planning of customer-driven requirements for materials and services, delivery to disaster victims as requested by the State, County or local jurisdiction, and ending with replenishment of agency inventories.

Supply chain planning occurs at all levels within the County logistics management process.

In the field, SLCO Contracts and Procurement, UFA Logistics, Salt Lake County

Information

Services, Salt Lake County Public Works, and the Planning and Development Services Division and Facilities Management, will provide staff to support the ESF #7 mission and the Logistics Section for management and accountability of County personnel, supplies and equipment; resource ordering; delivery of equipment, supplies, and services; resource tracking; facility location and operations; transportation coordination; and management and support of information technology systems services and other administrative services.

ORGANIZATION

EOC-Level Logistics Management Structure

- Establishes, maintains, and executes County logistics plans, policies, procedures, and doctrines.
- Develops and maintains County logistics support requirements and capabilities, and visibility of resources.

- Provides functional command, coordination, and oversight of all County logistics activities, including resource management at Staging Areas and POD Sites.
- Coordinates the availability and activation of Staging Areas and POD Sites.
- Establishes County IAAs with OFAs/NGOs, MOAs/MOUs, and standby logistics contracts.
- Coordinates County-wide logistics response through the Logistics Section Chief at the Emergency Operations Center (EOC).
- Provides transportation assets and services contracts in support of the Mass Evacuation Incident Annex.
- The EOC-level ESF #7 Coordinator operates under the direction of the Logistics Section Chief at the Emergency Operations Center (EOC).
- ESF #7 support operations are coordinated through the ESF #7 Coordinator.
- Upon notification of an incident requiring a coordinated County response, the ESF #7 Coordinator makes an initial determination of which ESF #7 support agencies are required to provide immediate support and which are required to remain on standby.
- The ESF #7 Coordinator represents ESF #7 in its interaction with all other agencies and maintains liaison with other interested parties, Incident, Area, and Unified Command/s.
- The Logistics Section Chief provides administrative support to ESF #7.

ACTIONS: INITIAL AND CONTINUING ACTIONS – LOGISTICS MANAGEMENT

Under the supply chain management process adopted by ESF #7 Logistics, response actions are divided into three phases that encompass six steps:

- *Preparedness Phase*
 - Identify logistics requirements
 - Identify logistics resources
 - Balance logistics resources with logistics requirements
 - Establish and communicate logistics policies, procedures, and plans

- *Response Phase*
 - Provide logistics response to incident
 - Initial surge (push)
 - Ongoing sustainment (pull)

- *Recovery Phase*
 - Provide logistics recovery after incident

ACTIONS: INITIAL ACTIONS – RESOURCE SUPPORT

Upon notification of a potential or actual incident:

- The ESF #7 Coordinator or an authorized representative reports to the EOC and alerts County ESF points of contact as required, ensuring that all internal ESF #7 parties are fully informed of developments;

- The ESF #7 Coordinator alerts supporting agencies, as required; and

- The ESF #7 Coordinator provides support to County agencies engaged in the response as requirements are identified.

The Logistics Section Chief assumes control of ESF #7 operations in the affected areas, and provides the following support as necessary:

- Deploys a representative to the EOC.

- Deploys a team to the County Emergency Operations Center or, if circumstances dictate, the team may deploy to an Interim Operating Facility, the disaster site, or another location as specified by County Coordinating Officer.

- Ensures that a suitable EOC facility, using pre-identified locations where applicable, is

acquired and ready to occupy meeting the requirements and/or Emergency Management's acceptance of the space.

- Provides support in acquiring communications, office furniture, equipment, and supplies to equip the EOC.

ACTIONS: CONTINUING ACTIONS – RESOURCE SUPPORT

Using the following procedures, ESF #7 provides, controls, and accounts for goods and services.

- Upon notification of space requirements, ESF #7 determines, through the County, the availability of suitable space in County owned or leased buildings.
- When space in County owned or leased buildings is not available or acceptable, the County Coordinating Officer (CCO) is notified. The ESF #7 Coordinator or Facilities Unit Leader continues to work with the County, or other jurisdictions or agencies to assist in locating suitable space elsewhere.
- Communications support is coordinated through ESF #2 and provided in accordance with the OSTP National Plan for Telecommunications Support in Non-Wartime Emergencies.

Motor equipment is provided from the following sources:

- Equipment owned by County agencies that is reassigned to the County operation
- County supply schedule contractors
- Other commercial or jurisdictional sources
- All required office furniture and equipment is provided from County inventories or commercial sources.
- Office supplies and other expendables are provided from County's or other government and commercial sources. Small businesses and vendors in the affected area are used whenever possible.
- Support is provided as required to augment County and other ESF procurement functions

on a case-by-case basis, using County contracting resources.

- ESF #7 makes available technical advisors (e.g., procurement, storage, transportation, and engineering advisory services specialists, building inspectors) in connection with damage surveys, appraisals, and building demolitions or repairs.
- ESF #7 determines the availability of and provides supplies stocked in the County and customer supply centers if available.
- In addition to the above, ESF #7 transfers excess County personal property and provides other services as requested by the CCO.

RESPONSIBILITIES: LOGISTICS MANAGEMENT

Primary Agency

As the primary agency for Logistics Management, SLCO Contracts and Procurement / UFA Logistics has the overarching responsibility for execution of the responsibilities of the ESF #7 Logistics Coordinator. In this role SLCO Contracts and Procurement / UFA Logistics:

- Serves as the strategic coordinator and single integrator for logistics support.
- Collaborates and synchronizes resource support efforts with national state and local disaster response partners.
- Leverages efficiencies in vendor networks and maximizes full capacity across all partners.
- Facilitates development and execution of a supply chain strategy.
- Serves as the strategic coordinator and manages the supply chain.

SLCO Contracts and Procurement / UFA Logistics, divides its Logistics Management responsibilities along functional lines. These functions include:

- Material management that includes determining requirements, sourcing, ordering and replenishment, storage, and issuing of supplies and equipment. This includes network, computer, and communications equipment required to support EOC and other field operations.
- Transportation management that includes equipment and procedures for moving material from storage facilities and vendors to incident victims, particularly with emphasis on the surge and sustainment portions of response. Transportation management also includes providing services to requests from other City, County and State organizations.
- Facilities management that includes the location, selection, and acquisition of storage and distribution facilities. These facilities include Staging Areas and POD Sites. Logistics is responsible for establishing and operating facilities as well as managing related services to shelter and support incident responders in the EOC and other field-related operations, including Base Camps.
- Personal property management and policy and procedures guidance for maintaining accountability of material and identification and reutilization of property acquired to support a County response operation.
- Coordination with Information Services in the management of Electronic Data Interchange to provide end-to-end visibility of response resources.
- Planning and coordination with internal and external customers and other supply chain partners in the County and private sectors. Providing for the comprehensive review of best practices and available solutions for improving the delivery of goods and services to the customer.

SUPPORT AGENCIES: LOGISTICS MANAGEMENT

SLCO Partner	ESF Coordinator	Subsistence	Energy (Fuel & Electricity)	Administrative Supplies	Petroleum Products	Engineering & Construction Materials	Personal Demand Items (Water & Ice)	Major End Items: Mobile Units	Medical Material	Property Management	Facility Management	Telecommunications Management	Transportation Management	Responsibility
	ESF #1												X	Monitors and reports damage to the transportation system and infrastructure as a result of the incident. Coordinates temporary alternative transportation solutions when systems or infrastructure are damaged or overwhelmed. Coordinates the restoration and recovery of transportation systems and infrastructure. Coordinates prevention, preparedness, and mitigation activities among transportation infrastructure stakeholders within the authorities and resource limitations of ESF #1 – Transportation agencies.
	ESF #2													
	ESF #3		X			X	X	X			X			Provides water, ice, construction materials, and engineering services when activated under ESF #3 – Public Works and Engineering and ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services. ESF #3

														also provides a robust capability of mobile field elements and logistics support teams as requested.
	ESF #4									X	X	X	X	Provides staff to support MOB Center establishment, if available, when mission assigned.
	ESF #5	X		X	X	X	X	X	X	X	X	X	X	Responsible for <i>NRF</i> logistics planning and execution. When additional resources are needed, the other ESFs are activated through mission assignments.
	ESF #6	X												Determines nutrition assistance needs, obtains food supplies, arranges for delivery of food supplies, and authorizes disaster food stamps.
	ESF #7		X		X		X				X	X	X	When activated, provides contracting, regional telecommunications, facilities, land, supplies, transportation, and personnel. Provides technical expertise on structural surveys as well as the procurement of external consulting services.
	ESF #8	X		X		X	X		X		X			Provides technical assistance in procuring medical supplies and other medical services.
	ESF #9													
	ESF #10													
	ESF #11													
	ESF		X											In accordance with ESF

	#12													#12 – Energy, coordinates with energy industries to assist in meeting critical fuel, lubricant, and electrical power needs unable to be met by Federal or State actions.
	ESF #13													
	ESF #14													
	ESF #15													

RESPONSIBILITIES: *RESOURCE SUPPORT*

Primary Agency:

As the primary agency for the Resource Support component of ESF #7, ESF #7 Coordinator is responsible for providing, directing, and coordinating ESF #7 operations.

ESF #7 is responsible for coordinating the following:

- On a case-by-case basis, locating, procuring, and issuing resources for use in emergency operations necessary to support the County emergency response or to promote public safety.
- Coordinating the transfer of excess County personal property and assisting in its disposal when requested.
- Locating and coordinating the use of available space for incident management activities.
- Coordinating and determining the availability and provision of consumable non-edible supplies and customer supply centers when available.
- Procuring required stocks from vendors or suppliers when GSA items are not available.

- Coordinating the procurement of communications equipment and services in accordance with the OSTP National Plan for Telecommunications Support in Non-Wartime Emergencies.

SUPPORT AGENCIES: RESOURCE SUPPORT

All agencies that support the 15 ESFs support the Salt Lake County EOC. For complete details of their responsibilities, please refer to the appropriate ESF annex. Additionally, for a complete list of the ESFs, refer to the base EOP.

Each jurisdictional EOP and the Salt Lake County EOP provide specific actions that are initiated upon activation of their EOC and implementation of this annex. Once an incident occurs, the following actions should be taken:

- Activate and deploy (or prepare to deploy) agency or ESF-managed teams, equipment caches, and other resources as needed to support the overall mass care and sheltering mission.
- Commence ESF responsibilities as appropriate.
- Commence assessments of the probable consequences of the incident and projected resource requirements to accomplish the ESF #7 Logistics mission.
- Commence development of Logistic Strategies for short- and long-term response and recovery.

AGENCY	FUNCTIONS
Internal County Support Agencies	
Auditors Office	Provides vendor payments and financial budget verification for products and services.
Fleet Management	Provides ground transportation support
Information Services	Provides support of County information technology services.
Mayor’s Operations	Direction and support funding need for emergency response.
External Support Agencies	
US Bank	Credit Card Services

IBM	Support Resources
External Suppliers and Service Providers	<p>All American Barricade- Barricades</p> <p>Amerisource- Pharmaceuticals</p> <p>Brady Industries- Janitorial Equipment & Supplies</p> <p>Bland Recycling- Sand and Gravel</p> <p>Cardinal Health Company- Medical, Hospital & Personal Care items</p> <p>CSR Environmental Inc- Disposal of Bio Medical Wastes</p> <p>Cardwell Distributing- Fuel</p> <p>Cate Equipment- Heavy Equipment Rental w/o driver</p>

Century Equipment- Heavy Equipment Rental w/o driver

Cintas First-Aid- First Aid Supplies

Dell Computer- Computers, Laptops, Servers

Diamond Tree Experts- Tree Trimming and

Removal Grainger- Industrial Supplies

Granite Construction- Sand and Gavel

Hojoca- Standard Plumbing Supplies

Honeybucket- Portable Restrooms

Hy-Ko Supply- Janitorial Equipment & Supplies

Interstate Barricades- Barricades

JustUs Bag Company- Sandbags

Kimball Property Management- Snow Removal

Komatsu Equipment- Heavy Equipment Rental w/o

driver Lake View Rock Products- Sand and Gravel

Lenovo- Computers, Laptops

Lyndon Jones Construction- Heavy Equipment Rental with driver Mt.

Olympus- Bottled Water

Morgan Asphalt- Heavy Equipment Rental with driver Physicians

Sales & Service- Medical Supplies

Purcell Tire Company- Tires and related supplies Rasmussen

Equipment- Heavy Equipment Rental w/o driver Scenic Medical-

Medical Supplies

Sinclair Oil Corp- Fuel

Staker & Parson Companies- Heavy Equipment Rental with driver

TM Cushing/Hadco Construction- Sand and Gravel

	<p>Thomas Petroleum- Lubricants</p> <p>Timpview Analytical Labs- Water Analysis</p> <p>Tire World- Tires and related supplies</p> <p>Valley Glass- Building Glass</p> <p>Violia ES Technical Services- Hazardous Waste Removal</p> <p>Waxie Sanitary- Janitorial Equipment & Supplies</p>
--	---

DRAFT